



To  
Mr Devindera Singh Bisht  
Member, Protocol Sub-Committee  
38<sup>th</sup> National Games, Uttarakhand

**Subject: A Heartfelt Thank You for Your Contribution**

Dear *Devindera Singh*

On behalf of the Indian Olympic Association, I want to express our sincere gratitude for your incredible work during the 38th National Games, Uttarakhand. Your dedication and invaluable contributions were instrumental in making the Games a success.

Your commitment to maintaining the technical integrity and operational efficiency of the Games played a crucial role in ensuring a seamless experience for all stakeholders. Your expertise, meticulous oversight, and proactive approach helped in the smooth execution of various sporting disciplines, upholding the spirit of fair play and excellence.

Thank you again for everything you did. Your contributions will always be remembered as an essential part of the 38th National Games, Uttarakhand.

With Best Regards,

**(Dr. PT Usha)**  
**President**  
**Indian Olympic Association**